INVESTOR PRESENTATION

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DISARM CORPORATION

EXPLOSIVE ORDNANCE CLEARANCE · PROJECT FINANCE · TECHNOLOGY DEPLOYMENT

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DISARMCORP.COM · INFO@DISARMCORP.COM

The war ends. The weapons remain.



Modern war leaves behind a hidden legacy: unexploded ordnance, landmines and explosive remnants scattered across cities, villages, roads and farmland.

Some are visible. Many are buried.
All can remain lethal long after the front line has moved on.

Eventually civilians return. Families go home. Children begin to play again. Farmers return to the fields.

But beneath their feet, the war can still be waiting.

What follows is not a rare accident. It is one of the most predictable consequences of modern conflict: men, women and children killed or maimed by weapons that never exploded when they were first fired.

This is not a problem confined to one country.

The International Committee of the Red Cross tracks approximately 130 armed conflicts around the world today — more than double the number recorded just 15 years ago.

Different wars. Different causes, but often the same physical inheritance: unexploded ordnance, landmines and contaminated ground that can remain dangerous long after the fighting has moved on.

6,000+

In 2025, more than 6,000 people were killed or injured by mines and explosive remnants of war.

90%

More than 90% of recorded casualties were civilians.

46%

In the latest fully disaggregated global data, children accounted for 46% of civilian casualties where age was known.

The war may be over. The ground does not know that.

This is the problem Disarm Corporation was created to solve.

Sources: International Committee of the Red Cross, Humanitarian Outlook 2026. Landmine Monitor 2025; casualty figures are for 2024.

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A cross-border specialist engineering and project financing company with global reach.

The company's main focus is on the management and financing of contracts dealing with the safe removal of explosive threats and the restoration of land in some of the world's most complex and high-risk environments.

We combine specialist engineering expertise with project financing to deliver large-scale, end-to-end solutions. **Our model enables governments, international organisations and private clients to de-risk and restore land that would otherwise remain dangerous and unusable for decades.**

We partner with governments, international organisations and private sector stakeholders, delivering complex projects where technical credibility, operational discipline and long-term commitment are essential.

£45M CAPITAL DEPLOYED

2 TRANSACTIONS EXECUTED

£30M CONTRACTED RETURN ON £20M

Identify. Remove. Restore. Finance.



01 Identify

Advanced surveying and detection to locate UXO, landmines and explosive remnants.



02 Remove

Specialist engineering teams to safely clear and neutralise explosive threats.



03 Restore

Land made safe and returned for housing, infrastructure, agriculture and economic development.



04 Finance

Project financing solutions that enable large-scale clearance programmes to be delivered.

Disarm Corporation is not simply another clearance contractor. It is a strategic financing partner to the companies best positioned to solve the problem.

A growing global threat.

There are more state-based armed conflicts active now than at any other time since records began in 1946.

130

ARMED CONFLICTS WORLDWIDE

57

STATES AND AREAS CONTAMINATED BY LANDMINES

244,600

DEATHS FROM ORGANISED VIOLENCE IN 2025

Sources: International Committee of the Red Cross; Landmine Monitor 2025; Uppsala Conflict Data Program, June 2026.

Different wars. Different causes.
The same physical inheritance.



130
ARMED CONFLICTS WORLDWIDE

48
COUNTRIES AND TERRITORIES

Conflict count: International Committee of the Red Cross.
Countries: Geneva Academy, UCDP, ACLED and the Council on Foreign Relations, November 2026.

48 countries and territories.

AFRICA 19

Benin
Burkina Faso
Cameroon
Central African Republic
Chad
DR Congo •
Ethiopia
Kenya
Mali
Mozambique
Niger
Nigeria •
Senegal
Somalia
South Sudan
Sudan •
Togo
Uganda
Western Sahara

MIDDLE EAST & N. AFRICA 10

Egypt
Iran
Iraq
Israel
Lebanon
Libya
Palestine •
Syria •
Türkiye
Yemen

EUROPE & CENTRAL ASIA 6

Armenia–Azerbaijan
Cyprus
Georgia
Russia
Transnistria
Ukraine •

AMERICAS 5

Colombia
Ecuador •
Haiti •
Mexico •
Venezuela

ASIA-PACIFIC 8

Afghanistan
Cambodia
India
Myanmar •
Pakistan •
Philippines
Thailand
West Papua

• HIGHEST INTENSITY

Take one of them.

Ukraine alone shows the scale of the problem.

10,000 → **34%** → **3,400** → **100,000**

PROJECTILES EVERY DAY

FAILED TO DETONATE

UNEXPLODED MUNITIONS LEFT BEHIND EACH DAY

UNEXPLODED ITEMS IN A SINGLE MONTH

At the height of the conflict, an estimated 10,000 projectiles were being fired every day. It is said that 34% failed to detonate. That would mean approximately 3,400 unexploded munitions left behind each day – **over 30 days, that rises to more than 100,000 unexploded items added to the landscape in a single month.**

132,000 km²

of Ukraine is potentially contaminated: nearly a quarter of the country.

Source for contaminated area: Government of Ukraine, National Mine Action Platform, February 2026.



Nothing is rebuilt until the land is cleared.



Reconstruction capital is being committed across conflict-affected regions. Clearance comes first on almost every project.

Roads, power lines, housing and farmland cannot be surveyed, insured or financed while explosive hazards remain in the ground. **Clearance is the first contract in a reconstruction programme, and the condition for every one that follows.**

US$588BN

Recovery and reconstruction needs in Ukraine over ten years

US$28BN

Explosive-hazard management and debris clearance in Ukraine alone

£50BN

Global market for munitions disposal and clearance, growing 10% a year (company estimate)

Sources: World Bank, Fifth Rapid Damage and Needs Assessment, February 2026. Market size and growth: company estimates.



The window is open. Why now.

01 Donors and ESG

Environmental, social and governance criteria increasingly shape donor and procurement scoring. Clean disposal technology that leaves no toxic residue is built for that test.

02 Proven technology

Through Disarmco, Disarm holds a perpetual worldwide licence to thermal disposal systems already in use with leading humanitarian operators, and to the TADF platform, designed to process stockpiles at around six times conventional speed.

03 The financing gap

For established operators, the constraint is capital, not demand. Those with secured contracts need structured finance to scale.

That is the gap Disarm is built to fill.

Backing the best operators. Sharing in the upside.



Disarm Corporation acts as a strategic financing partner to specialist UXO, demining and explosive-ordnance companies.

Rather than attempting to build every operational capability internally, we identify proven companies with the expertise, accreditations, technology and project access required to operate in complex environments.

We provide the capital needed to help these companies grow, mobilise and deliver projects at scale. **In return, we participate in the economics of the businesses and projects we finance** — through profit share, royalties, financing returns, equity interests and other negotiated participation rights.

Direct exposure to the sector's most lucrative opportunities, without taking on the risks of early-stage project development.

Four ways Disarm earns.

01

Financing returns

Disarm provides structured capital with an agreed return. In the Disarmco transaction, £20 million of financing is contracted to return £30 million within three years.

02

Royalties & streaming

Disarm provides capital in return for an agreed share of future revenues or project income. As the underlying business grows, Disarm participates directly in that growth without needing to own or operate the project itself.

03

Profit share

Disarm funds selected contracts or opportunities and receives an agreed percentage of the profits generated. **Simply put, when the project performs, Disarm shares in the upside.**

04

Equity stakes

Where the long-term opportunity is particularly attractive, Disarm may also take an ownership position in a partner company — providing additional exposure to future growth, dividends and potential increases in company value.

Why our model is attractive.



And it is already working.

01	**Lower development risk**	We do not need to develop every technology, operating team or capability from scratch.
02	**No primary R&D risk**	We back proven technologies and experienced operators rather than speculative development.
03	**Diversification**	Exposure across multiple companies, projects, geographies and technologies.
04	**Multiple layers of return**	Participation through financing income, profit share, royalties, equity interests and other structured upside.
05	**Scalable capital deployment**	As more suitable operators and projects are identified, the same model can be repeated without replicating an entire operating business.

DEAL 01 · DISARMCO LIMITED

£20M in. £30M back. Within three years.



Majority ownership. Structured capital. Global technology rights.

Disarm Corporation has acquired a 52% controlling stake in Disarmco Limited, establishing direct ownership of a specialist UXO and munitions-disposal business with an established portfolio of field-deployed technologies.

Under the agreed structure, **Disarmco has three years to return the £20 million capital investment together with £10 million of profit**, creating a defined return profile alongside Disarm's majority ownership position.

Disarm has also secured a perpetual worldwide licence to deploy Disarmco technology, providing long-term access to the company's disposal systems across international markets.

52%
MAJORITY OWNERSHIP

£20M
CAPITAL DEPLOYED

£30M
CONTRACTED RETURN
(£20M + £10M profit) within 3 years

Perpetual
WORLDWIDE TECHNOLOGY LICENCE



DEAL 01 · DISARMCO TECHNOLOGY

Proven in the field. In 24 countries.

Disarmco’s thermal tools burn out munitions instead of detonating them: less blast, less fragmentation, less contamination.

Dragon thermal lance	A pre-loaded thermite lance for thin-skinned and plastic-cased ordnance, including items too dangerous to touch.
Hot Drop system	A stand-off method that melts through a munition’s casing and burns the explosive inside.
Thermal Destructor and TSID blocks	Thermite charges that neutralise mortars, grenades, sea mines, torpedoes and warheads by controlled burning.

24 Countries shipped to

7 Named humanitarian and UN users

Class 4.1 Flammable solids, not explosives: they travel where explosives cannot

Users to date include MAG, the HALO Trust, UNMAS, UNOPS, Humanity & Inclusion, DanChurchAid and Norwegian People’s Aid.

Shipped to Libya, Lebanon, Iraq, Jordan, Israel, France, Germany, Colombia, Kosovo, Montenegro, Palau, Australia, Hong Kong, Türkiye, Vietnam, Cambodia, Laos, Afghanistan, Canada, Azerbaijan, Singapore, Ukraine, Serbia and the UK. Source: Disarmco product catalogue.



DEAL 01 · DISARMCO TECHNOLOGY

Built for the stockpiles. Six times faster. No toxic residue.

The Transportable Ammunition Disposal Facility (TADF) is a mobile plant that disposes of large stockpiles of obsolete ammunition where they lie.

- Eight modules in 20 or 40 ft ISO containers, moved by road or rail
- Dry cutting: water never touches the explosive, so no toxic “pink water”
- Runs continuously, at approximately 6× the speed of wet processes
- Operates from +40 to −40 °C on a single diesel generator
- Around US$1,000 per tonne, against US$2,300–2,900 for conventional disposal
- Patents granted in the United States, India and Saudi Arabia

Source: Disarmco. Performance figures are the manufacturer’s.

DEAL 02

Terrasana.

Long-term project financing. Significant resource opportunity.



Terrasana is a royalty aggregator and rights holder that finances large-scale UXO clearance through licensed operators.

£25M

CAPITAL DEPLOYED
STRATEGIC PROJECT FINANCING

Disarm Corporation has provided strategic financing to Terrasana, securing exposure to one of the sector's most significant commercial opportunities, and is supporting the development and deployment of Terrasana's large-scale UXO clearance operations.

The transaction provides Disarm with a combination of contracted returns and upside participation, aligned with the successful delivery of the project.

- Major UXO clearance project
- Established operators with proven capability
- Clear route to recurring revenue
- Supports humanitarian and economic development

Capital deployed. Returns contracted.

Disarm's model is already in execution: two transactions, £45 million deployed, contracted returns on both.

£45M

CAPITAL DEPLOYED

£30M

CONTRACTED RETURN ON THE FIRST £20M

DEAL	CAPITAL	STRUCTURE	RETURN
DEAL 01 **Disarmco Limited**	**£20M** financing, alongside a 52% controlling stake.	Majority ownership and structured capital.	**£30M contracted within 3 years,** plus a perpetual worldwide technology licence.
DEAL 02 **Terrasana**	**£25M** strategic project financing.	Long-term project financing.	**Contracted returns** plus upside participation, aligned with delivery of the project.

Deal figures: executed transaction terms.

Delivered with the institutions that matter.

Credibility built through the organisations we work with.

In a highly regulated sector, access, accreditation and institutional trust are as important as technology. Disarm Corporation has built relationships across government, defence, humanitarian clearance and international organisations.

United Nations / UNMAS

PREFERRED SUPPLIER

Preferred-supplier status provides access to internationally funded mine-action and explosive-ordnance programmes.

NATO

REGISTERED

NATO registration supports credibility and market access across defence and security-led procurement environments.

Ukraine State Police

OPERATIONAL RELATIONSHIP

Established partner supporting requirements in one of the world's most urgent and technically demanding clearance environments.

India Ministry of Defence

GOVERNMENT RELATIONSHIP

Established relationship with India's Ministry of Defence, demonstrating relevance beyond a single geography or conflict.

Mines Advisory Group

TECHNOLOGY ENDORSEMENT

Formal endorsement cited from one of the world's leading humanitarian demining organisations.

The HALO Trust

TECHNOLOGY ENDORSEMENT

Formal endorsement cited, with Disarm technology described as being in scope for HALO operations.

Barriers to entry that are difficult to replicate.

Institutional relationships, supplier status and third-party endorsement strengthen Disarm's ability to source projects, deploy technology and attract capital.

Supplier status and technology endorsements relate to Disarmco Limited and its products.

The people behind Disarm.

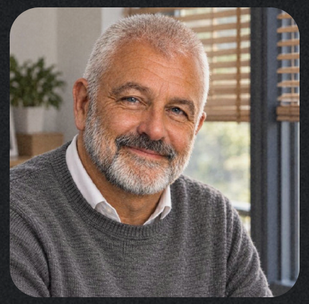
Experience across mine action, defence, corporate finance, technology and governance.



Alexander Martin ACA

CORPORATE FINANCE & BUSINESS DEVELOPMENT

Alexander is an ACA-qualified corporate-finance and business-development professional with experience spanning M&A, valuations, public listings and institutional finance. His career includes **senior roles with Ernst & Young in the UK and Spain** and advisory work across investment, mining and high-growth businesses. He brings deal structuring, financial modelling and transaction execution experience.



Mark Allardyce

GOVERNANCE & STRATEGIC ADVISORY

Mark is a technology founder and governance practitioner with more than four decades of experience across healthcare, secure data exchange, behavioural systems and regulated environments. His track record includes **a PLC acquisition, UK Government platform adoption**, public-sector contracts and large-scale healthcare deployment, alongside board and advisory roles across technology and specialist-risk environments.



Barry Edwards

DEFENCE, UXO & COMMERCIAL RELATIONSHIPS

Barry brings experience across defence-related supply, mine-action consultancy and international commercial relationships. Since 2018 he has worked across the defence and protective-equipment sectors, supporting suppliers and buyers and advising organisations involved in mine clearance, hazardous-area surveying and protective equipment. Earlier in his career, he spent **nearly two decades in financial services and capital raising**.

The people behind Disarm.



Martin Bostock

TENDER & CONTRACT MANAGER

Martin has been involved in defence and security-related activities for many years. He is a postgraduate of **Warwick, Cranfield (MBA) and the Staff College**, trained in business law and accounting at what is now 3i, and has led teams in the public service, the Army, new-venture manufacturing, hydroponics and consultancy. He has taught at a university and at the Academy of the National Economy in Moscow, and has worked specifically in the Baltic States and Ukraine.



Jayden Elworthy

LEAD AI & TECHNOLOGY DEVELOPMENT MANAGER

Jayden has **over twenty years of hands-on experience** building on computers and the Internet of Things, with accreditations in blockchain development, AI engineering and software development. That rare blend of instinct and technical depth allows him to guide his team, moving fluidly between writing code, architecting intelligent systems and translating complex technology into commercial results.



Johan Von Ludwig

INTERNATIONAL LEGAL COUNSEL

Johan has wide experience across Global South jurisdictions, assisting businesses, charities and NGOs to navigate the challenges of negotiating practical solutions for all parties involved. He **qualified as a lawyer in South Africa**, travels extensively in Africa and Asia, and has built a wealth of business relationships in regions where contacts remain the important ingredient for doing business.



Why invest.

01 A problem that grows every day

Around 130 armed conflicts are active worldwide, and the explosives they leave behind stay lethal long after the fighting ends.

02 Clearance comes first

Nothing is rebuilt until the land is cleared. Reconstruction capital depends on it.

03 A model that shares the upside

Disarm finances established operators and earns through financing returns, royalties, profit share and equity, without early-stage development risk.

04 Capital already at work

Two transactions executed, £45 million deployed. The first is contracted to return £30 million on £20 million within three years.

05 Technology and access

A perpetual worldwide licence to Disarmco's disposal technology, shipped to 24 countries and used by leading humanitarian operators.

06 A defined route to exit

A listing on a recognised exchange, a trade sale, or structured tender offers and buy backs.



The investment.

ROUND SIZE	*To be confirmed*
INSTRUMENT	*To be confirmed*
VALUATION	*To be confirmed*

Investment terms are being finalised and will be set out in the information memorandum.

AVAILABLE ON REQUEST

Information memorandum · Business plan
Financial projections · Data room

HOW THE BUSINESS GROWS

Foundation PHASE 1 · YEARS 1–2

Establish the platform around Disarmco as the anchor company, deploy the first TADF units, scale thermal product sales and enter Ukraine and India.

Diversification PHASE 2 · YEARS 2–3

Acquire two to three cash-generative clearance companies with UN bidding capability, add technology partnerships and provide working capital to established operators.

Scale PHASE 3 · YEARS 3–5

A portfolio of six to eight companies and projects across technology, operations and geography: the leading platform for munitions-disposal project financing.

WHAT THE CAPITAL SUPPORTS

01 TADF production and deployment
02 Technology development and patent protection
03 Working capital for partner projects
04 Acquisition of established operators

And every investment is structured with an exit in mind.

The exit.



A clear and disciplined path to realising value.

Disarm is structured to provide investors with multiple, well-defined exit routes, creating optionality and liquidity for shareholders.

01 Listing on a recognised exchange

Our primary exit strategy is to list Disarm on a recognised exchange, providing investors with liquidity, a transparent valuation and exposure to the continued growth of the business.

- Targeting a listing on a leading global exchange (e.g. LSE, NASDAQ or Euronext).

02 Acquisition by a major defence company

Given the strategic importance of UXO and the increasing focus on defence and security, we expect significant interest from established defence contractors, infrastructure groups and strategic investors.

- **We maintain an open and active dialogue with a number of major defence and industrial players.**

03 Tender offers and share buy back schemes

Tender offers and share buy back programmes give us a flexible mechanism to return capital to shareholders at different stages of our growth, alongside a listing or acquisition.

- Periodic tender offers to allow investors to realise value.

The public market potential of specialist defence companies.

SCENARIO 1 — SHORT TERM · RENK GROUP

146% growth

€15 → €36.92

A strong public-market debut

In February 2024, German defence engineering specialist RENK Group made its stock market debut on the Frankfurt Stock Exchange at an IPO placement price of €15 per share. Investor demand was evident from the outset, with shares closing their first trading day 31% above the original placement price. By October 2026, RENK's share price had climbed to €36.92, representing an impressive 146% increase from its initial offering price. A compelling example of the value that specialist defence businesses can generate following their introduction to the public markets.

€100,000 at flotation → approximately **€246,000** in less than three years

SCENARIO 2 — MEDIUM TERM · HENSOLDT AG

614% growth

€12 → €85.62

From defence specialist to market leader

When German defence technology company Hensoldt entered the Frankfurt Stock Exchange in September 2020, its shares were offered to investors at €12 each. Over the following six years, Hensoldt established itself as an increasingly prominent name in European defence technology, benefiting from growing demand for advanced military radar, surveillance and electronic warfare systems. By October 2026, its shares had risen to €85.62, delivering an extraordinary 614% increase from the original IPO price. A powerful illustration of how specialist defence technology companies can achieve substantial growth in public-market valuation.

€100,000 at flotation → approximately **€713,500**

Although past performance is not a reliable indicator of future potential, Disarm Corporation is positioning itself to become the market leader within 5 years.

Share prices: Xetra closing prices at 30 October 2026, measured from each IPO placement price; figures exclude dividends and costs. RENK Group and Hensoldt AG are not connected with Disarm Corporation and are shown for illustration only.

DISARM
CORPORATION

Your opportunity to be part of the change.

Capital deployed. Returns contracted.
A defined route to exit.



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Sources. Conflict count: International Committee of the Red Cross, Humanitarian Outlook 2026. Countries shown: Geneva Academy, Uppsala Conflict Data Program, ACLED and the Council on Foreign Relations. Casualties and contamination: Landmine Monitor 2025. Deaths from organised violence: Uppsala Conflict Data Program, June 2026. Ukraine: Government of Ukraine and the World Bank, February 2026. Market size and growth: company estimates. Technology: Disarmco. Share prices: Xetra, 30 October 2026.

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